ANNUAL REPORT 1953

BETH ISRAEL HOSPITAL

Constituent Agency — Associated Jewish Philanthropies

BOSTON, MASSACHUSETTS

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REPORT *of the* President

THE Officers and the Board of Trustees acknowledge their debt of gratitude to the members of the greater Boston Community, whose continuous support of the Associated Jewish Philanthropies has made possible the maintenance of high standards of medical service at the Beth Israel Hospital. This past year the quality of our patient care, research and teaching has again justified the generous financial support of our community.

The Beth Israel Hospital has maintained its position as an important medical teaching center. Medical students from Harvard and Tufts Medical Schools, nurses, dietitians, medical social workers and technicians of various kinds totalling more than 800 persons took all or part of their formal education at the Beth Israel Hospital last year. A gift of $5,000 from the Hearst Foundation has helped us give additional formal recognition to our education program. General practitioners from all over the country come to the Beth Israel Hospital for postgraduate or "refresher" courses. A special and distinctive program of community education was carried out consisting of eight round table discussions at the Beth Israel Hospital on health subjects of public interest which attracted large audiences.

How did we meet our financial problems? Out of a total operating budget of almost three and one-half million dollars only seventy-five per cent was provided by payments from patients or on behalf of patients. The balance of twenty-five per cent represents the subsidy provided by the Associated Jewish Philanthropies, income from Endowment and miscellaneous gifts and donations. This year many people have made generous gifts to the Beth Israel Hospital. We are extremely grateful to these men and women; our community will benefit from these gifts for years to come.

Research activities in our various departments continue to flourish. Approximately one-half million dollars was spent in diverse research projects. These funds came largely through grants from various medical foundations as well as from a number of federal research-supporting agencies.

Without a doubt the most historic event of this year was the Silver Anniversary Program which was conducted April 18-19. These celebrations culminated in a community-wide dinner meeting. An important aspect of this meeting was the special recognition given to Dr. Charles F. Wilinsky on the eve of his retirement and in appreciation of his imaginative and effective leadership as the Executive Director of the hospital during the entire twenty-five year period.

It is with regret I record the death of three of our Trustees, Samuel L. Dana, Albert I. Gordon and Jacob Slosberg. Their loss will be felt, not only by their families and associates, but also by the Board of Trustees and the whole Community. Three new Trustees were elected this year, Maurice J. Bernstein, Miah Marcus and Dr. Charles F. Wilinsky.

Once again I am happy to give recognition to a most valued asset not appearing on our balance sheet. The loyalty, leadership and devotion of our Women's Auxiliary are best illustrated this year by their recent financial sponsorship of the pilot Home Care Program.

May I express my deep thanks to the professional and lay staff of the hospital for their loyal service, to Dr. Wilinsky, who completed his last year with his usual devotion, and to Dr. Sheps, who has picked up his new duties so quickly and so well. I also wish to express my sincere appreciation to the Board of Trustees for their untiring efforts and wisdom. These men and women of the Board have supported every worthwhile measure for the improvement of hospital care.

We have made notable progress because we are receptive to new social and medical developments. We must continue our combined efforts to develop a stronger Beth Israel Hospital, so that we may preserve permanently the many advances already achieved.

S. ROBERT STONE

REPORT *of the* Executive Director

This report for the fiscal year ending September 30, 1953, is the report of two Executive Directors, Dr. Charles F. Wilinsky for the first eleven months and Dr. Cecil G. Sheps, who assumed this office on September 1st at the time of Dr. Wilinsky's retirement.

The volume of service rendered this year was larger than ever before. We provided 98,167 days of hospital care for 10,998 patients who were admitted and delivered 2,368 babies. In the Out-patient Department 62,906 visits were made. This increase in service was, of course, reflected in all departments of the hospital, in the clinical and laboratory services, as well as in the various plant operations and business services. This increased load was met cheerfully and well by all concerned.

This has been a year of greater service and higher costs with a continuation of the pattern typical of recent years, that is, of severe competition for sufficient competent personnel, trained and untrained, to staff the diverse activities of our hospital. This has been especially true in nursing. In spite of this, however, the daily bed complement available for patient care averaged 300 for this year as compared with an average of 276 for the previous fiscal year. In order to move towards the most effective utilization of its professional nurses, the nursing department continued to press forward with its program of training nursing ancillary workers and increasing their utilization in the provision of nursing care. In August the nursing department of this and other hospitals was placed on a 40 hour, 5 day week basis, thus presaging a similar development later in the hospital generally, and placing us in a more comparable and improved competitive position so far as obtaining personnel is concerned.

For some time, plans had been under discussion by which practical nurse students being trained by the Household Nursing Association would come to the Beth Israel Hospital Obstetric Department for their experience with mothers and the newborn. These plans came to fruition this year with a regular program starting with six such students on September first.

During this fiscal year our operating income as well as operating expenditure reached higher levels than ever before in the hospital's history. While another section of this report provides detailed financial and statistical information, it is worth noting that the operating income was $2,498,763.07 and the operating expenditures were $3,234,298.41. The generous support of the community through the Associated Jewish Philanthropies, the income on our Endowment Funds and miscellaneous gifts and subsidies is thus of crucial importance to the work of our institution. During the past year, the dollar value of the free care given on the wards and in the out-patient clinics was $816,700.85.

Voluntary health insurance is increasingly important in helping patients pay their hospital bills. Each year sees a greater proportion of our patients with Blue Cross coverage. During this past year Blue Cross participated in the payment of the cost of hospital care for 47.6% of all the patient days of care provided in our hospital.

This was the second year of operation of the arrangement by which we assumed the responsibility for the medical care program of the residents of the Hebrew Home for the Aged. This service has developed in a most effective fashion. A wide range of services are now offered including general medical care, dental care, physical therapy and occupational therapy in addition to a closely integrated relationship with our hospital wards, the out-patient department and a panel of consultants from the hospital who visit the Home whenever required. It is gratifying to see this type of functional cooperation take place between two community agencies making possible the most effective forms of service to meet community needs.

There have been a number of important developments so far as our facilities are concerned. The Women's Auxiliary made possible an expenditure of $55,000 for the complete refurnishing and refurbishing of the North Building, thus greatly improving the facilities for the care of ward and semi-private patients. Through the generosity of George Sherman, the Sherman Auditorium was completely renovated and air conditioned. A residence was purchased on Carlton Street which was converted into a residence for dietary interns thus substituting a very satisfactory permanent facility for the less adequate quarters which had previously been rented. Among the special repairs paid for out of the regular hospital budget was the rebuilding and pointing of sections of the old building and some major replacements in our electrical system made necessary by the greater demands for power resulting from the increase in all hospital activities.

A number of changes took place in the administrative staff. Mr. Nelson O. Lindley, one of the Assistant Directors, resigned after six years of service to become the Administrator of the Somerset Hospital in Somerville, New Jersey. He was replaced by Mr. Richard Shedlovsky. Miss Louette MacLeod, who had been Director of the Out-patient Department for four years resigned to become Administrator of the Groton Community Hospital in Groton, Massachusetts. Mrs. J. K. Gilman, who had been with our School of Nursing since 1946, resigned as Educational Director. She was replaced by Mrs. Helen LaVey. Mr. Norman S. Finer, who came to us as an Administrative Resident, was appointed as Administrative Assistant. Mr. P. A. McDiarmid, who had been superintendent of the laundry for twenty-one years, retired and was replaced by Mr. G. Finley.

The various volunteer services at the hospital have continued to perform essential tasks in greater volume than before. The Patients' Service Corps organized in the previous year, occupies an increasingly vital role in the complex workings of the hospital. Special mention should be made of the Men's Volunteer Corps, founded during World War II, which faithfully carries on with its tasks. During this past year 624 volunteers gave 47,291 hours of service to our patients. We prize very highly the steadfast devotion of our volunteers.

The Social Service Department, which has played a most important role in the field of medical social work since its inception, was asked to increase its teaching program for medical students this year. Throughout their teaching sessions, whether with medical students, social service students, nurses or dietitians, the staff was impressed with the concern of these students with the problems of long-term illness and their desire for a

broader experience in patient care than can be provided through in-patient and out-patient service alone.

Our clinical departments of medicine, surgery and its specialties including dental surgery, obstetrics, pediatrics and psychiatry continued to develop their manifold activities in a most satisfactory manner. Our more recently developed clinical services in obstetrics and pediatrics are firmly established. Since its establishment, there have been a total of 7,298 deliveries in the modern facility which was made possible by the work of the Women's Auxiliary. The recognition of the performance in these various departments is the increasing number of physician staff members who hold high academic rank at our related teaching institutions. Our laboratory services and x-ray department, in addition to providing special services to patients, also carry on with important research and teaching activities.

The Department of Physical Medicine and Rehabilitation reached the maximum number of treatments its staff could provide in this, its second year of operation, and is not able, with its present staff and facilities, to satisfy all the demands for service.

Much research continues to be done at the Beth Israel Hospital under the supervision of scientists of widely recognized ability and skill. New techniques have been developed for treating heart disease . . . new techniques for understanding and checking the growth of cancer cells. Improvements have been made in removing poisonous substances from the bloodstream . . . improvements in the treatment of shock, peritonitis, bladder infections, in the control of bleeding diseases and in surgery of the intestines, liver disease, complications of pregnancy and in the treatment of high blood pressure. Work is in progress for the better understanding and treatment of hormonal diseases of the thyroid, the adrenal gland, the ovary and in the problems of sterility. New advances are being made in psychiatry, neurology, arthritis, diabetes and blood diseases.

The program of our hospital continues to be an effective and challenging one. It provides the reward of achievement to all who are connected with its endeavors. There were over 2,500 persons involved in the care of patients, in education and in research at the Beth Israel Hospital if, in addition to the professional and non-professional personnel, one includes the medical staff, students and volunteers. To them, and to the officers and members of the Board of Trustees whose joint efforts make the work of the hospital possible, we should like to express our grateful thanks.

In this, a year of "transition" when administrative responsibility is transferred from one of us to the other, we share in the earnest wish for a continuance of the progress which has been the good record of our institution for more than twenty-five years.

Charles F. Wilinsky, M.D.
Cecil G. Sheps, M.D.

REPORT *of the* President, Women's Auxiliary

THE purpose of the Women's Auxiliary has always been to be of service to its hospital, in every possible manner. Its three main channels of service are through fund raising, volunteer service and interpretation of the hospital to our membership and the community.

In the interests of both good community relations and a larger informed membership, we have had, since the fall of 1951, three membership drives. Since then our Annual Membership has risen from 1900 to 4063 and our Life Membership from 3800 to 4460. This total membership of 8,523 comes from Greater Boston, its surrounding towns and cities and eight recently established branches, Chelsea, Dorchester-Mattapan, Everett, Greater Lynn, Hull, Malden, Quincy and Roxbury.

Keeping our members closely affiliated with our work and the needs of the hospital, involves considerable program and publicity planning. This we do through Board, Branch, General and Committee Meetings, our publication, "B. I. Highlights," flyers, "Come and See" tours and speakers. The extent of membership participation in the various facets of our work is steadily increasing.

The Auxiliary has closely identified itself with the needs of the Volunteer Service Department and acts as a recruitment agency for that important work. Our women serve in clerical capacities in the clinics, the laboratories and the Blood Bank. They act as receptionists in the admitting office. They do an average of 100 hospital errands a day in the Patients' Service Corps. They distribute books, magazines and newspapers and provide musical therapy through the Patients' Library Service. They arrange for colorful favors on the patients' trays at holiday time and provide toys for children in the Pediatric unit. They give thousands of hours of service in our Gift, Coffee and Thrift Shops. The Auxiliary is proud of the 624 volunteers, who this year gave 47,291 hours of service.

The women's activities, in still another direction, sponsor a constantly expanding program in behalf of our hospital professional personnel. It includes: Planned recreational programs for our student nurses, our dieticians, and our house staff officers. It maintains a Student Nurse's Scholarship and Aid fund, a post-graduate scholarship fund for our Nurses' Alumnae Association and has available six full scholarships for top ranking high school candidates for our Nursing School. In addition, each year, the Nurses' Reference Library is kept up to date by the addition of the latest scientific books. The Auxiliary has always endeavored to show its appreciation to these fine groups who constantly give so much of themselves, to the care of the sick at Beth Israel.

To the women who head the fund-raising projects, and to those women who serve with them, we extend our deep and grateful thanks. Whether they serve on the Annual or Life Membership Committees or the Remembrance Fund, the Thrift Shop or the Gift Shop, the

Bib's Committee or the Annual Luncheon — they all bring to their work the full measure of their capabilities.

Since the plight of the indigent patient takes priority in their sympathies, they know with deep satisfaction, that their efforts through these projects make possible such important contributions as — expensive drugs, special nursing care and blood transfusions for ward patients, free care in the Out-Patient Department, Social Service, care of premature babies born to ward mothers, and the purchase of special, scientific life-saving equipment.

Since 1928 the Auxiliary has been responsible for many important capital improvements in the hospital. In addition to building the Maternity Unit and furnishing the South and North Wings, the women of the Auxiliary have made possible, through the years, a children's pavilion of 17 beds, a surgical research laboratory, interns' quarters and waiting rooms. They have air-conditioned clinics, enlarged laboratories, added patients' rooms, installed a power plant and sound proofed elevators. They have painted, renovated and decorated and have been ready at all times to give their services to the full extent of their abilities.

Now the time has come, to turn to a new and vital avenue of community service. The Auxiliary turns from the physical requirements of our hospital buildings to the medical needs of our patients who will be receiving Home Care. The Auxiliary has already met its first payment of $20,000 for the Pilot Study on Home Care. It is preparing itself through the proceeds of the 1954 Annual Luncheon and our current Life Membership enrollments to meet future commitments for our newest and most worthy of projects — Home Care!

Since this is my third and last report, may I add a personal word of deep and sincere thanks to the past and present officers of the Auxiliary, chairmen of our projects, chairmen of committees, our members and friends who have worked for and supported every endeavor of the Auxiliary. To have served with them has been a privilege and a pleasure that I shall never forget.

ESTHER C. RABB

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Ellenore Theresa Browne Fund	1,000.00
Abraham S. and Gertrude Burg Fund	5,250.00
Ruth C. Burofski Fund	2,850.00
Bequest u/w Harry E. Burroughs	740.00
Abraham Burtman Fund	5,000.00
Harry Butter Family Trust Fund	2,000.00
Dr. Victor & Rebecca Bychower Fund (Partial settlement of estate — entire bequest will be $10,000)	325.00
Rhoda and Leonard Caplan Fund	2,000.00
Edward M. Chase Fund (Legacy)	5,000.00
Max and Harriet Chernis Fund	6,000.00
Elizabeth F. & Samuel Cline Fund	1,000.00
Leah B. and Harry Cline Fund	1,500.00
Edward and Jessie Cohen Fund	2,000.00
Eli A. & Bessie Cohen Research Fund	6,000.00
Frank & Edith Cohen—Paul & Helen Cohen—Nathan & Anne Cohen—Israel & Sonia Cohen Fund	25,000.00
Herman B. & Jack O. Cohen Fund (in memory of Anna K. Cohen)	3,000.00
Fund in Memory of Mark I. Cohen and Rachel Lena Cohen	1,000.00
Myer and Sarah Cohen Fund (established by Henry G. and Edward Cohen)	2,500.00
Naomi Lourie Cohen Fund (established by Mr. and Mrs. Frank B. Gordon)	2,000.00
Samuel J. & Clara Coleman Fund	2,000.00
Marie Colmes Nursing Fund	1,063.75
George & Fannie Constantine Fund	2,500.00
Bequest u/w Frances G. Cooper	500.00
Harry D. & Sarah Cooper Fund	1,000.00
Bessie Corman Foundation (established by Joseph Corman)	1,120.00

*As of September 30, 1953

ENDOWMENT FUNDS

Benjamin & Rebecca Cushing Fund	1,000.00
Myer and Etta Dana Fund (established by Herman and Lester Harold Dana)	10,000.00
Miriam and Bertram Dana Fund	1,000.00
Sarah R. & Julius Dangel Fund	5,058.51
Max and Mildred Davis Fund	5,000.00
Jacob H. & Jennie Deutschmann Fund	10,500.00
Mildred K. DeWitt Fund (Legacy)	4,432.55
Wm. H. & Anna M. Doty Fund (established by Wm. H. Doty)	1,000.00
Henry L. Dubin Fund	5,000.00
In Memory of Evelyn Bloom Duchin Fund	1,000.00
Ida and Mark A. Edison Fund	5,166.08
Ben and Mary Elfman Fund	4,000.00
Elm Hill Welfare Workers Fund	1,500.00
A. Silver Emerson Fund	2,500.00
Enterprise Stores, Inc. Fund (in memory of Louis Beckerman and Samuel Glass)	2,000.00
F. & H. Fund	2,300.00
Morris Falk Research Fund (established by Morris Falk Foundation)	1,000.00
Charlotte & Max L. Feinberg Fund	5,025.00
Eva and Eli Feinberg Fund	2,500.00
Samuel and Etta Feinberg Fund	2,500.00
William A. Feinberg & Annie Feinberg Fund for Research	5,225.00
Anna & Morris Feldberg—Elizabeth & Max Feldberg Nursing Fund	23,850.00
Lincoln and Therese Filene Foundation	20,667.00
Joseph Finberg Fund	67,015.47
Joseph Finberg Fund (u/w Joseph Finberg)	2,061,489.70
Joseph Fisher Fund	1,000.00
Clara & Joseph F. Ford—Mae & Benjamin H. Swig Fund	17,083.33
Joseph C. Foster Fund	500.00
Jerome J. & Martha M. Franck	3,891.44
Irving & Betty R. Frank Fund	2,650.00
George Baldwin French Fund	6,000.00
Solomon & Rachel Friedlander Memorial Fund (established by Mr. and Mrs. Israel Friedlander)	1,000.00
Louis Gardner Fund	1,756.94
Bequest u/w Edward L. Geary	1,000.00
Fay and Herman Geist Fund	2,500.00
Bernard Gilbert & Goldie Gilbert Fund	2,500.00
Herman & Anne Gilman Fund	3,750.00
The Mr. & Mrs. Harris Ginsburg Trust Fund	10,000.00
Israel & Katie Ginsburg—Norton F. & Etta Ginsburg Fund	10,000.00
Louis I. and Helen Glen Fund	2,500.00
Bequest u/w Morris M. Goldberg	5,000.00
Samuel U. & Gertrude K. Goldberg Fund	1,000.00
Louis R. & Carrie Golden Fund	5,500.00
Frank and Clara Goldfarb Fund	500.00
Charles & Frances G. Goldman Fund	5,000.00
Israel & Annie Goldman Fund	1,000.00
Julia M. & Albert K. Goldman Fund (income to be added to principal until capital reaches $15,000)	12,047.85
Jessie Goldsmith Cancer Research Fund	1,320.50
Mr. & Mrs. Joseph Goldstein Fund	37.00
Hyman and Jeanette Marcus Gondelman Fund	5,000.00
Gordon Family Fund (established by Mr. and Mrs. Morris E., Mr. and Mrs. Samuel W., and Mr. and Mrs. Jack Gordon)	4,000.00
Mr. & Mrs. Abraham L. Gordon Room	10,000.00
Albert I. and Esther Falkson Gordon Fund	5,000.00
Barnett D. & Ruth Gordon Fund	5,000.00
Ellis & Rose D. Gordon Fund (established by Simeon and William Gordon)	2,500.00
Dr. George K. Gordon Memorial Fund	1,000.00
Sadye Z. & Jacob S. Gordon Fund	10,000.00
Samuel and Celia Gordon Fund	2,500.00
Lt. Col. Bernard L. and Frieda Gorfinkle Fund	1,000.00
Bernard L. and Frieda Gorfinkle Research Fund	2,500.00
Nehemiah & Rebecca Gorin Fund	10,000.00
Mr. & Mrs. John Gorvers Fund	4,000.00
Gossman—Mainster Foundation (established by trust u/w Edith M. Sieve)	3,750.00
Saydee & Albert Grandberg Fund	500.00
Sarah Green Fund (in memory of Fred Green)	500.00
Sydney Green Heart Research Fund	7,142.50
Amelia Greenbaum Fund	53,175.97
Isaac Greenberg Fund	9,210.42
Nicholas and Vito Grieco and Lawrence Singer Endowment Fund	3,000.00
Lassor H. Grosberg Fund	1,000.00
Oscar and Celia Grosberg Fund (established by Mr. and Mrs. Casper M. Grosberg)	7,897.26
Sarah A. & Casper M. Grosberg Fund	4,500.00
Grosberg Family Charity Fund	7,500.00
Julius Grossman Research Fund	2,000.00
Ethel G. & Reuben B. Gryzmish Fund	5,000.00
Julia Gryzmish Fund	1,100.00
Emma D. & Sidney S. Gutlon Fund	5,000.00
Howard S. & Esther Gutlon Fund	1,000.00
Alfred E. Haines Fund	9,247.68
Louis M. Halon Memorial Fund for Research in Coronary Heart Disease	2,500.00
The Joseph Halper Memorial Fund (established by Henry Halper)	500.00

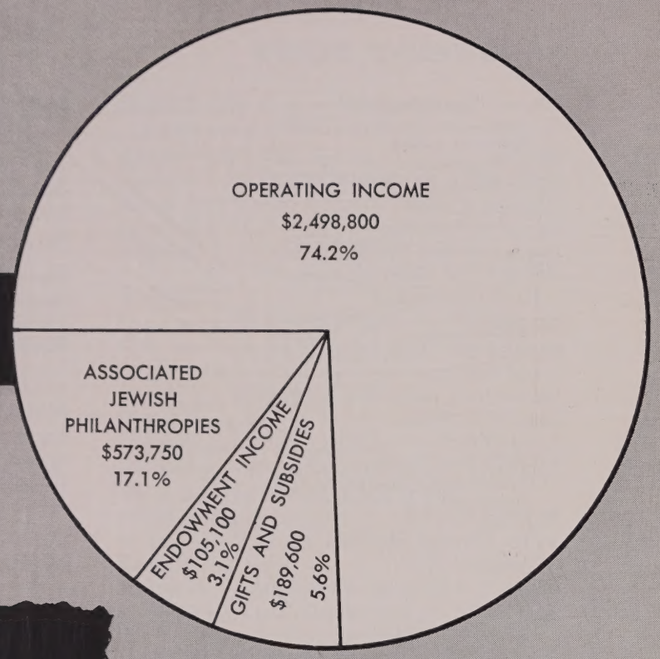
ENDOWMENT FUNDS

Maurice and Fannie Hanauer Memorial Fund (established by Fannie F. Hanauer)	1,025.00
James Thurman Hanflig Memorial Fund (established by Dr. and Mrs. Samuel S. Hanflig)	3,335.00
Harodite Finishing Co. Fund	10,000.00
Summit L. Hecht Fund	12,000.00
Sarah G. & Louise E. Hellman Fund	1,000.00
Simon J. & Lena Cohen Helman Fund	5,000.00
Bequest u/w Hennie A. Herman	1,000.00
Mr. & Mrs. Hyman Moses Hillson Memorial Fund	5,104.70
Bequest u/w Abraham Hirshberg	1,500.00
Bernard J. Holmberg Fund	2,000.00
Mark M. & Clara G. Horblit Fund	6,000.00
Fund in Memory of A. R. Hyde (established by Helen R. Barkin, Lila H. Ansin, Ralph A. Hyde and Allan Hyde)	1,000.00
Abraham & Bella Isenberg Fund (established by Mr. and Mrs. C. Louis Isenberg)	5,000.00
Louis & Alice Isenberg Fund	5,000.00
Mr. & Mrs. Joseph B. Jacobs Fund	1,000.00
The Carl J. Kaffenburgh & May Kaffenburgh Sondheim Fund (established by Mrs. Carl J. Kaffenburgh)	1,530.00
Edythe M. and Milton Kahn Fund	1,050.00
Celia & Benjamin J. Kaplan Fund (established by Kaplan Family Charity Fund)	15,000.00
Emily R. & Kivie Kaplan Fund (in memory of Ida and Simon Rogers)	2,500.00
Jennie and Morris Kaplan Fund	6,000.00
Joseph Kaplan Fund	9,000.00
Rebecca Kasanof Fund	200.00
Jennette & Samuel J. Katz Fund	2,000.00
Mitchell B. Kaufman Fund (established by Albert H. Wechsler)	9,000.00
Samuel & Zipora Kingsdale Fund	1,268.00
Kirstein Surgical Teaching and Research Fund	61,505.87
Myer & Ida Kirstein Fund	5,000.00
Rose Stein Kirstein Library Fund (established by Kirstein Foundation)	9,000.00
Esther & Samuel H. Knopf Endowment Fund	1,370.00
Hyman & Ida Dora Kohn Fund	3,100.00
Israel I. & Lilly Kotzen Fund (presented by their children)	1,000.00
Carol and Hans J. Kroto Fund	5,000.00
Barnett Nathan Kuposky Fund (established by Mrs. Barnett Nathan Kuposky)	3,000.00
Max P. & Bernice A. Lash Fund	1,000.00
In Memory of Morton L. "Sonny" Lavine	1,050.00
Frank & Celia Leeder—Harry N. and Estelle Gorin Fund	2,385.73
Max Leibson Fund	1,000.00
Sigmund Leve Estate (bequest)	380,709.96
Walter Levenson Endowment Fund (established by friends)	3,446.50
The Audrey Glunts Leventhal Memorial Fund (established by Mr. and Mrs. James D. Glunts)	2,235.00
Copal & Charlotte Levin Fund	1,000.00
I. M. and Gertrude Levin Fund (In memory of Clarence Levin, Sadie L. Levin, Adelaide and Theodore Wasserman)	5,112.50
Nathan Levin Fund in Memory of Fannie Levin	3,600.00
Mr. and Mrs. Edward Levine Fund	1,000.00
Harry & Leona Levine—Louis & Rae Levine Fund	12,500.00
In Memory of Evelyn R. Levins Fund	1,017.50
Louis Levins Fund	2,000.00
Nathan N. Levins Endowment Fund	500.00
Jacob & Leah Levis Memorial Fund (established by Mr. and Mrs. Israel Friedlander)	1,000.00
Harry & Hennie F. Liebmann Fund	2,000.00
Joseph M. Linsey Fund (in honor of his mother and father, Sarah and the late Abraham)	10,000.00
James A. & Rose Lippman Fund	10,000.00
Elias & Rachael Lipson Memorial Fund	2,500.00
Anna Wasserman Lowenberg Fund for Cancer Research (established by Wasserman Charitable Foundation)	10,332.00
Anne D. & Herbert L. Ludwig Fund (in memory of their beloved father, Benjamin H. Ludwig)	500.00
Rose and David Lushan Fund	1,000.00
Harry I. Lyons Fund	1,000.00
Bequest u/w Harris Malchman	5,000.00
Benjamin Marks Fund	10,007.51
Edward N. & Matilda Marcus Fund	9,385.56
Edward N. Marcus Memorial Fund	1,975.00
Miah & Sadye W. Marcus Fund	5,000.00
Elder Markson Fund (established by Yoland D. and Robert T. Markson)	25,000.00
Bequest u/w Laura S. McAuliffe	3,500.00
Lester Jacob Meyer Fund (established in his memory by his parents Mr. and Mrs. Abraham I. Meyer)	1,000.00
Joseph Michelman Fund	10,000.00
Rose & William Milender Fund	525.00
Dr. Charles G. Mixter Fund	2,135.00
Bessie Monosson Fund (established by Frederick, Isadore and David Monosson)	6,300.00

ENDOWMENT FUNDS

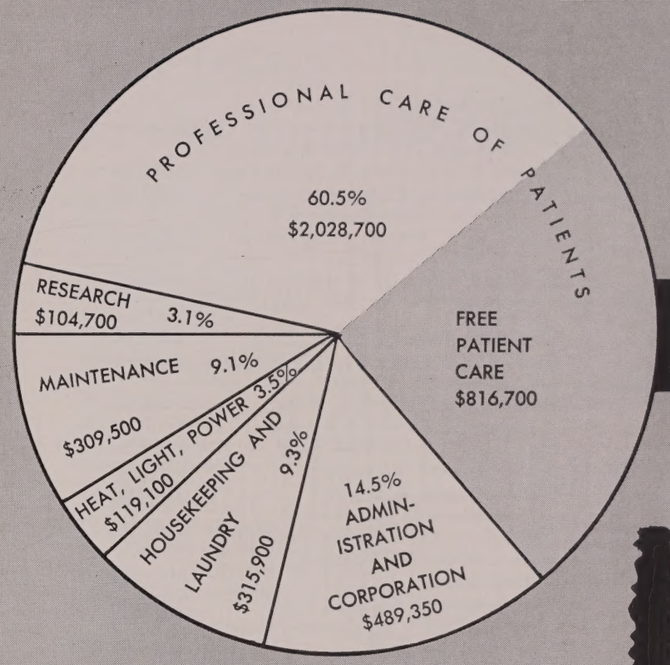
Leonard Mordecai Fund (cash surrender value on $2,000 insurance policy)	367.19
Wolf Moskowitch Fund (Bequest u/w)	500.00
Bessie Myers Endowment Fund (Bequest u/w)	1,327.84
Samuel and Ida Narcus Fund	2,000.00
Jennie and Max Nigrosh Fund	2,500.00
Solomon and Annie H. Nisson Fund for Research (established by Mildred, Gertrude and Irving Nisson)	3,000.00
Mr. and Mrs. Willy Nordwind and Son Fund	2,500.00
Hannah L. & Joseph Palais Fund	9,650.00
Saul Palais Fund	5,000.00
A. Caroline Payson Fund	2,000.00
Bessie & Max Pearlman Fund (established by Samuel, Benjamin, Robert and Saul Pearlman)	1,000.00
Abraham E. & Viola R. Pinanski Fund	1,037.00
Judge Abraham Pinanski Memorial Fund	9,255.00
Evelyn K. & Daniel E. Price Fund	2,050.00
In Memory of Nettie and Benjamin Pritzker (established by A. Pritzker & Sons)	1,000.00
Gift of Mr. Sidney R. Rabb	5,000.00
Jacob & Ada Rabinovitz Fund	4,000.00
Joseph & Lottie R. Rabinovitz Fund	10,000.00
Fund in Memory of Yente Rabinovitz	1,000.00
A. C. Ratshesky Foundation	500.00
Ann Putnam Reed Research Fund (established by Jacob Reed)	103,385.50
Henry Remis Endowment Fund (established by Remis Trust)	2,500.00
Mary Resnik Fund (established by Louis H. Resnik)	1,250.00
Philip & Annie Riesman Fund (established by Joseph G. and Myer Riesman)	5,000.00
Frances G. & Max Ritvo Fund	1,000.00
Samuel A. & Rose J. Robins Fund	10,176.16
Joseph L. & Rebecca Rome Foundation	5,560.00
Bertha C. & Edward Rose Fund	5,800.00
Carl Rosen Endowment Fund	1,000.00
Simon and Dora Rosen Fund	2,200.00
Samuel Rosenbaum Fund	5,020.56
Louis I. & Bessie Krinsky Rosenfield Fund	5,000.00
Col. & Mrs. Louis Rosenfield Heart Research Fund (in honor of Dr. Nathan Sidel)	5,000.00
Estate of Louis A. Rosenthal	1,500.00
Estate of Morris Rosenthal (Bequest)	2,500.00
Paul P. and Sarah Ross Fund	800.00
Jennie H. & Sigmund Rothschild Fund	910.00
Estate of Bernard J. Rothwell (Bequest)	2,010.51
Mr. and Mrs. Lawrence J. Rubenstein Fund	1,000.00
Leah Rubenstein Family Fund (established by Philip J. A. and Leon Rubenstein)	15,000.00
David and Rose Rubin Fund	1,000.00
Abraham G. Rudnick Fund (Bequest)	1,000.00
Mr. and Mrs. Harold A. Rudnick Fund	1,000.00
Dr. Abraham Rudy Memorial Fund (established by Benjamin Cooper)	1,750.00
Benjamin & Bessie C. Sachs Fund	1,000.00
Barnett Saconovitch Fund	2,165.76
Morris D. Saidel Fund (Bequest u/w)	200.00
Mr. & Mrs. Samuel M. Salny Fund	1,250.00
Louis H. & Frances B. Salvage Fund	13,550.00
Fund in Memory of Abraham Sandler	1,000.00
Melia Sawyer Fund	1,000.00
Frances R. & Myer Saxe Fund	5,000.00
Goldie & Samuel D. Saxe Fund	5,000.00
Benjamin Schellenberg Fund	3,500.00
Monroe Schlesinger Fund (established by friends)	2,028.00
Mr. & Mrs. Marks Schneider Fund	500.00
The Esther M. Schwartz Memorial Fund (established by Mr. and Mrs. James D. Glunts)	1,000.00
Nathan and Ida Schwartz Fund	5,200.00
Mr. and Mrs. Mendell M. Selig—Mr. & Mrs. Samuel H. Wexler Fund	3,000.00
Samuel Shain Fund (established by Dr. Arthur I., Jack and Louis I. Shain)	2,000.00
Caroline Shapera Fund (Bequest)	201,489.06
Abraham & Sadie Shapiro Fund	10,000.00
Shapiro Brothers Factors Fund (in memory of David Ansin)	1,000.00
Esther & Morris Shapiro Fund	8,500.00
Frank S. & Eva A. Shapiro—James and Edith Shapiro Fund	12,000.00
Maxwell & Winifred Z. Shapiro Fund	5,000.00
Pauline & Alexander Shapiro Fund	3,000.00
S. Arthur Shaw Fund	40,940.53
Beatrice G. & George Sherman Fund	6,666.67
The Samuel & Bessie Shir Special Nursing Fund	3,500.00
Rev. Joseph & Lizette Shoninger Fund (u/w Miriam S. Bloom)	2,000.00
Dr. Nathan Sidel Fund for Teaching and Research in Clinical Medicine (established by Carl and Shirley Rosen, Leo and Gloria Rosen, Mr. and Mrs. Louis I. Rosenfield and Children of Benjamin and Fanny Snyder)	18,500.00
Fund in Memory of Private Joseph Silverstein (established by Herbert J. and Solomon Finkelstein)	1,500.00
Hyman B. Singer Foundation Fund	2,500.00
Alan, Samuel & Celia Skurnik Fund	3,750.00
John S. and Theresa A. Slater Fund	1,575.00
Jacob A. & Bessie Slosberg Fund	15,500.00
Irving M. & Selma Sobin Fund	8,000.00

INCOME $3,367,250



WE RECEIVED...

EXPENDITURES $3,367,250

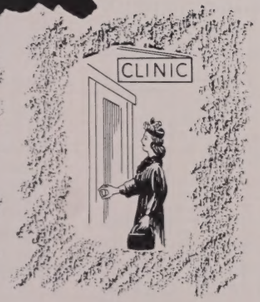


...WE SPENT

WE WERE ABLE TO...

ADMIT
10,998 PATIENTS

DELIVER
2,368 BABIES



HAVE 62,906
OUT PATIENT VISITS

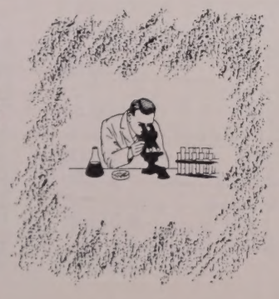
PERFORM 5,488
OPERATIONS

GIVE 98,167
PATIENT DAYS OF CARE

SERVE 2,028
SOCIAL SERVICE PATIENTS

TAKE
56,201 X-RAYS

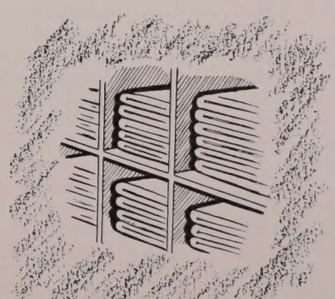
FILL 140,177
PRESCRIPTIONS



PERFORM 171,009
LABORATORY TESTS

SERVE
865,390 MEALS

GIVE 2,553
TRANSFUSIONS



LAUNDER
1,717,000 lbs. OF LINEN

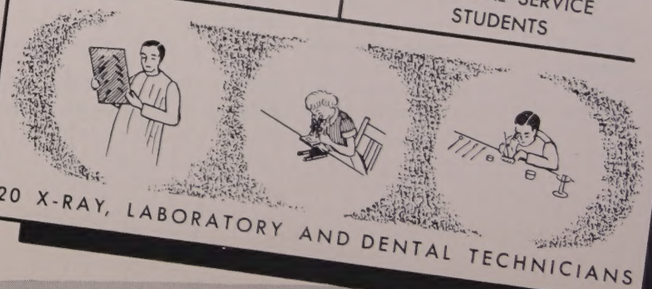
AN EDUCATIONAL PROGRAM WHICH TRAINED, IN ADDITION TO 625 MEDICAL STUDENTS FROM HARVARD AND TUFTS,

113 STUDENT NURSES

13 DIETARY STUDENTS

59 INTERNS
AND RESIDENTS

6 SOCIAL SERVICE STUDENTS



20 X-RAY, LABORATORY AND DENTAL TECHNICIANS

ENDOWMENT FUNDS

Millicent K. & William Solomon Fund (established by Aaron N. Solomon, Samuel L. Solomon, Albert N. Solomon, and Edith Solomon Margolis)	5,000.00
Frances & Benjamin Spinoza Fund	1,500.00
Bequest u/w Samuel Sriberg	1,000.00
Celia Stern Memorial Fund	1,091.89
Henry C. & Jennie Stillman Fund (in memory of Pearl Gerber)	5,000.00
Alice W. & Joseph Stone Fund	1,500.00
Clara S. & S. Robert Stone Fund	26,635.00
Joseph Stone Memorial Fund	7,500.00
Mr. & Mrs. Randolph W. Striar Fund	2,000.00
Gerald Sugarman Memorial Fund (established by Mr. and Mrs. Samuel, Mr. and Mrs. Joseph, and Mr. and Mrs. Myer Sugarman)	1,500.00
Ensign Leonard Stephen Sulkis Fund (established by Mr. and Mrs. Emanuel H. Sulkis)	1,000.00
Joseph H. & Alice C. Sutherland Fund	3,600.00
Jacob & Melanie Swartz Fund	925.00
Mr. & Mrs. Samuel Tater Fund	1,250.00
Caroline Thalheimer Fund (Bequest u/w)	1,570.60
E. T. Trefethen Fund for Cancer Research	8,000.00
Kate Van Vliet Fund (Bequest u/w)	6,460.51
Rose K. & Samuel B. Walter Fund	5,000.00
Ethel & Jacob Wasserman Fund	2,500.00
David M. Watchmaker Fund	6,500.00
Sarah & Isaac Watchmaker Fund (established by David M. Watchmaker)	5,000.00
Irene & Louis S. Weinberg Fund	2,000.00
Alice & Joseph Weinstein Fund	5,000.00
Bequest u/w Augustus Weiscoff	1,000.00
Jennie M. Weisman Fund (established by Mr. and Mrs. Edw. M. Swartz)	5,748.00
Fund in Memory of Jennie M. Weisman (established by Keystone Mfg. Co.)	35,000.00
Edward H. & Florence M. Weiss Fund	2,142.50
Welling Family Endowment Fund (Etta-Ben, Esther-Maurice M.)	2,500.00
Nehemiah H. Whitman End. Fund (established by friends)	2,380.00
Theresa & Nehemiah Whitman Fund (formerly Franklin Miles Cohen Book Fund)	3,700.00
Charles F. Wilinsky Library Fund	3,077.14
Charles F. Wilinsky Educational Fund (established by friends)	2,040.15
Bequest u/w Herbert C. Wills (partial distribution from estate)	750.00
Max E. & Dora O. Wind Fund	5,000.00
Morris Winer Family Fund	4,000.00
Harry & Sarah Wise Fund (established by their children)	5,000.00
Ida & Harry Wise Family Trust Fund	5,000.00
S. D. & May Wise Charitable Trust Fund	2,497.59
David & Fannie Wiseman Fund (established by the Wiseman Family)	1,250.00
Sophie A. Wit Fund	1,000.00
The Charles E. Wyzanski Fund (established by Max E. Wyzanski)	1,000.00
David & Fanny Yavner Fund	1,000.00
Annie & Isaac Young Endowment Fund	3,500.00
Muriel Bashlow Zetzel Medical Library Research Fund	1,350.00
Jacob Ziskind Endowment Fund (established by friends)	900.00
Miscellaneous General Funds	
(A) Unrestricted	15,656.62
(B) For Cancer Research	750.00
(C) For General Research	500.00

PLEDGES
to the Building Fund*

AS OF SEPTEMBER 30, 1953*

Dr. Archie Abrams	$ 400.00
Dr. Arthur L. Abrams	100.00
Dr. Maurice I. Abrams	450.00
Dr. and Mrs. Daniel Abramson	15,000.00
Agoos Family Charity Fund	500.00
Mr. and Mrs. Solomon Agoos	15,000.00
Dr. Julius Aisner	100.00
Dr. Mark Aisner	100.00
Dr. Louis Albert	1,500.00
Dr. and Mrs. Benjamin Alexander	150.00
Dr. William S. Altman	100.00
Estate of Dr. Louis Arkin	100.00
Associated Folding Box Co.	250.00
James J. and Joseph Axelrod	40,000.00
Allan and Stephen Baker	2,000.00
Dr. Henry Baker	100.00
Dr. Benjamin Banks	350.00
Banner Tire Company — Joseph and Benjamin Price	1,500.00
Dr. Samuel B. Beaser	150.00
Dr. Maurice O. Belson	1,000.00
Mr. and Mrs. Irwin Benjamin	140,000.00
Dr. Theodore Bennett	400.00
Theodore Berenson	5,700.00
Dr. Martin A. Berezin	200.00
Dr. and Mrs. Arthur Berk	100.00
Beth Israel Hospital Women's Auxiliary	926,500.00
Berke Brothers	10,000.00
Abram Berkowitz	2,500.00
Dr. Joseph Berkowitz	300.00
Dr. David D. Berlin	2,000.00
Dr. Leo Berman	100.00
Drs. Edward and Grete Bibring	900.00
Mr. and Mrs. Max D. Bickelman and Mr. and Mrs. Joseph N. Gibbs	3,000.00
Mr. and Mrs. Abraham Bienenfield	100.00
Henry F. Bigelow	100.00
Morris Blinder	1,000.00
Samuel Bloom & Son	1,500.00
William Bloom & Co.	1,000.00
Dr. and Mrs. Harry Blotner	500.00
Mr. and Mrs. Morris Borkum	10,000.00
Dr. Benjamin Bornstein	600.00
Dr. Henry Boruchoff	500.00
Boston Edison Company	7,500.00
The Boston Foundation	1,000.00
Dr. Jacob Brem	100.00
Mr. and Mrs. Otto Bresky	25,000.00
Dr. Nathan T. Bresnick	400.00
Bresnick & Solomont, Inc.	3,000.00
Dr. Max Leopold Brodny	300.00
Buffington's Inc.	1,000.00
Dr. Leo B. Burgin	275.00
Mr. and Mrs. Robert P. Cable	130,000.00
Dr. Alvin M. Cahan	100.00
Joseph Canter	100.00
The Caplan Family	3,000.00
Mr. and Mrs. Max Chernis	10,000.00
Edward L. Chester	1,000.00
Dr. Samuel Cline	150.00
Dr. Sidney Cohen	100.00
Dr. Sidney Slater Cohen	300.00
Concord Jewish Welfare Fund	100.00
Dr. John A. Conrow	100.00
Dr. Morris Courtiss	1,200.00
Dr. Edward E. Covitz	150.00
Dainty Dot Hosiery and Nathan Levin	5,000.00
Herman and Lester Dana	5,000.00
Mrs. Myer Dana	25,000.00
Grover and Maurice Daniels	1,500.00
Daniels, Nathanson Co.	500.00
Dr. Reuben B. Davidoff	500.00
Dr. Harry A. Derow	500.00
Isaac Dimond	5,000.00
Mr. and Mrs. John Druker	15,000.00
Dr. Joseph A. Dubins	300.00
Eastern Mass. St. Railway Co.	100.00
Dr. Samuel Edelstein	100.00
Dr. Sidney Ellis	300.00
Lester Endlar	500.00
Dr. Albert C. England	100.00
Enterprise Stores, Inc.	3,000.00
Dr. and Mrs. Maurice G. Evans	400.00
Moses Factor	1,500.00
Harry Falkson	3,000.00
In memory of Samuel J. and Esther Feins—By their Daughters	3,000.00
Mr. and Mrs. Max Feldberg and Mr. and Mrs. Morris Feldberg	50,000.00
Dr. Jacob Fine	1,000.00
Dr. Henry S. Finkel	1,000.00
Finkelstein Family Charity Fund, Inc.	1,000.00
Dr. Myer Fishman	100.00
Dr. Felix G. Fleischner	300.00
Joseph F. Ford	21,000.00
Mr. and Mrs. Abram B. Fox	1,000.00
Isidor Fox	1,000.00
Dr. and Mrs. Howard A. Frank	100.00
A. A. Franks	1,000.00
Dr. Gustave B. Fred	1,000.00
Dr. A. Stone Freedberg	150.00
Dr. Harold J. Freedman	500.00
J. Freedman	1,500.00
Dr. Louis M. Freedman	100.00
Mr. and Mrs. Israel Friedlander	130,000.00
Dr. Eli Friedman	750.00
Samuel Garfield	5,000.00
Dr. Samuel W. Garfin	100.00
Dr. Samuel L. Gargill	1,000.00
General Charities Foundation	3,000.00
Mr. and Mrs. Adolph Giesberg	1,000.00
Dr. and Mrs. Samuel Gilman	900.00
Dr. Manuel Glazier	500.00
Samuel Gold	3,000.00
Dr. Bernard I. Goldberg	100.00
Mr. and Mrs. Harold Sherman Goldberg	1,000.00
Mr. and Mrs. Louis R. Golden	3,000.00
Dr. Daniel C. Goldfarb	1,000.00
Dr. Joseph Goldman	100.00
Dr. Archie D. Goldshine	100.00
Sidney B. Goldstein	3,000.33
Mr. and Mrs. Hyman Gondelman	15,000.00
Goodman and Goodman	200.00
Dr. Joseph Goodman	1,000.00
Mr. and Mrs. Albert I. Gordon	10,000.00
In Memory of Albert I. Gordon	10,000.00
Lt. Col. Bernard L. and Frieda E. Gorfinkle	3,000.00
Dr. Arthur J. Gorney	100.00
Dr. Abraham Green	300.00
Joseph Greenbaum	10,000.00
Dr. and Mrs. Boris E. Greenberg	150.00
Dr. Burton C. Grodberg	350.00
Jacob Groman	500.00
Mr. and Mrs. C. M. Grosberg	15,000.00
Julius Grossman	1,000.00
Mortimer Gryzmish	50,000.00
Reuben B. Gryzmish	50,000.00
Dr. Reuben Guralnick	100.00
Irving Gushen	3,000.00

*$100 and over

PLEDGES TO THE BUILDING FUND*

Sidney and Howard S. Gutlon	6,000.00
Alfred P. Haft	100.00
Dr. Samuel S. Hanflig	1,000.00
Dr. and Mrs. L. Lee Hasenbush	150.00
Paul M. Herbert	1,000.00
Dr. Louis Hermanson	500.00
Dr. Saul Hertz	100.00
Dr. Daniel H. Hindman	200.00
Dr. and Mrs. Richard Hoffmann	1,000.00
Charles M. Hollander	300.00
Mr. and Mrs. Mark M. Horblit	5,000.00
Hyman Bros.	1,500.00
Eli Hyman and Morris Silverman	1,500.00
Immigrants Mutual Aid Society	200.00
Dr. Morris Ingalls	300.00
Dr. Max H. Jacobs	100.00
Dr. Bernard M. Jacobson	150.00
Dr. I. R. Jankelson	150.00
Morton, Edmond and Burton Jolles	15,000.00
Dr. George Kahn	750.00
Dr. and Mrs. Lester S. Kahn	100.00
Mr. and Mrs. Milton Kahn	1,500.00
Abraham Kaplan	10,000.00
Dr. Edward Kaplan	300.00
Hon. Jacob J. Kaplan	5,000.00
Dr. Meier Karp	100.00
Dr. and Mrs. Aaron Kaufman	250.00
Mrs. Philip A. Kaye	200.00
Rose Stein Kirstein Foundation	280,000.00
Dr. Armin Klein	1,000.00
Herbert H. Klein	250.00
Abraham Klopot	500.00
Mr. & Mrs. Samuel H. Knopf	10,000.00
Dr. and Mrs. Henry A. Kontoff	300.00
Dr. David E. Kopans	175.00
Richard Koret Foundation	1,000.00
Dr. Samuel J. Kowal	150.00
Dr. H. Louis Kramer	400.00
Kramer, Rosenberg & Kramer, Inc.	100.00
Samuel Kurson	3,000.00
Estate of Isaac Lappin	5,000.00
Mr. and Mrs. Max P. Lash	3,000.00
Dr. Eli E. Leeder	100.00
Max Leibson	1,500.00
Dr. Maurice A. Lesser	100.00
Dr. Mark Falcon Lesses	150.00
Dr. Walter S. Levenson	525.00
Dr. Alfred D. Levick	150.00
Dr. Spencer Ely Levin	300.00
Dr. Bernard LeVine	100.00
Dr. and Mrs. Harry B. Levine	150.00
Dr. Julius H. Levine	300.00
Dr. Nathan N. Levins	300.00
Dr. Sumner D. Liebman	150.00
Dr. Harry Linenthal	150.00
Joseph M. Linsey	50,000.00
James A. Lippman	15,000.00
Lisson-Melen Co.	2,000.00
Lockwood & Gordon Enterprises, Inc.	3,000.00
Dr. Julius Loman	900.00
Dr. and Mrs. Samuel Lowis	500.00
A. M. Lubell	300.00
Michael Lunder	11,000.00
Madison Sportswear, Inc.	1,500.00
The Mailman Foundation	5,000.00
Dr. Eleanore Marchand	300.00
Mr. & Mrs. Edward N. Marcus	2,000.00
Dr. & Mrs. Herbert I. Margolis	300.00
Benjamin Marks	25,000.00
Dr. and Mrs. Samuel L. Marnoy	500.00
Dr. Adolph Meltzer	500.00
Dr. Philip E. Meltzer	500.00
Dr. Jacob Mezer	100.00
Dr. and Mrs. Joseph J. Michaels	100.00
Dr. Daniel Miller	200.00
Herman A. Mintz	10,000.00
Dr. Charles G. Mixter	1,000.00
Mr. and Mrs. Fred Monosson	10,000.00
Dr. Hyman Morrison	500.00
Mr. and Mrs. George Moses	500.00
Hyman Mover	3,000.00
Dr. Richard S. Muellner	500.00
Dr. Paul Graves Myerson	300.00
Dr. Louis H. Nason	3,000.00
Dr. Hyman L. Naterman	225.00
Dr. Edward M. Nathan	300.00
Joseph B. Nathan	100.00
Dr. Leonard D. Nathan	100.00
Dr. Louis Nathan	100.00
Joseph Palais	10,000.00
Dr. William Paris	100.00
Dr. and Mrs. Louis R. Paul	300.00
Henry Penn	2,000.00
Petroleum Heat & Power Co.	1,000.00
Fred Podren	300.00
Mr. & Mrs. Michael H. Porter	500.00
R. & H. Pants Company	500.00
Sidney Rabb	25,000.00
Ernest A. Raphael	500.00
A. C. Ratchesky Foundation	2,000.00
Joseph G. Riesman and Myer Riesman	25,000.00
Dr. Benjamin Riseman	100.00
Dr. Joseph E. F. Riseman	300.00
Dr. & Mrs. Samuel A. Robins	3,000.00
William S. Robinson & Co.	100.00
Mr. and Mrs. Bennett Rockman	130,000.00
Bertha C. and Edward Rose Foundation	10,000.00
The Arthur Rosen Family	3,000.00
Carl Rosen	20,000.00
Mr. and Mrs. Oscar Rosen	100.00
Dr. Harold H. Rosenfield	3,000.00
Col. & Mrs. Louis Rosenfield	25,000.00
Eugene Rosenthal	1,000.00
Louis Rosenthal	1,000.00
Morris Rosenthal	1,000.00
Robert L. Rosenthal	1,000.00
Paul R. Ross	2,000.00
Dr. Gabriel Rubin	500.00
Dr. Harold W. Rubin	275.00
Leon Rubinstein	1,000.00
Philip Rubinstein	1,000.00
Dr. Morris Rutenberg	400.00
Dr. Leon Ryack	150.00
Dr. Benjamin Sachs	1,600.00
Mr. and Mrs. Abram Salter	5,005.62
Louis H. Salvage	25,000.00
Dr. Hyman Saphirstein	100.00
Dr. and Mrs. Herbert S. Saver	400.00
Dr. and Mrs. Harry A. Savitz	100.00
Saxe Charitable Trust	15,000.00
Paul Schaye	5,000.00
Dr. Irving W. Schiller	250.00
Dr. Monroe J. Schlesinger	100.00
J. Schneier Company, Inc.	200.00
Irving and Joseph Schwartz	25,000.00
Dr. John B. Sears	1,000.00
Dr. Maurice Segal	200.00
Dr. Samuel Segal	150.00
Dr. Arnold L. Segel	150.00
Dr. Arnold M. Seligman	100.00
Shapiro Bros. Factors Corp.	10,000.00
Frank S. and James Shapiro	15,000.00
Mr. and Mrs. Morris Shapiro	10,000.00
Dr. Robert R. Shapiro	100.00
Henry J. and Louis B. Sharaf	1,500.00
Dr. Jules H. Shaw	150.00
George Sherman	75,000.00
Mrs. Anna Shore	100.00
Dr. Nathan Sidel	1,000.00
Dr. Samuel Sidell	1,000.00
Dr. Louis S. Silver	100.00
Maurice Simon	1,500.00
Paul Simons	100.00
Lawrence Singer	100.00
Mr. and Mrs. Samuel A. Singer	2,000.00
Dr. Joseph Skirball	200.00
Alan Skurnick	5,000.00
Dr. Robert Slater	500.00
J. A. Slosberg—Green Shoe Mfg. Co.	20,000.00
The Slotnik Charitable Fund	5,000.00
Louis Smith	5,000.00

*$100 and over

PLEDGES TO THE BUILDING FUND*

Mr. and Mrs. Philip Smith	3,000.00
Mr. and Mrs. Benjamin Snider	10,000.00
Harry Snider	1,000.00
Irving M. Sobin	3,000.00
Dr. Jacob Spitz	100.00
Standard Auto Gear Company	10,000.00
Dr. Arnold Starr	1,000.00
Dr. David B. Stearns	300.00
Dr. and Mrs. Samuel Stearns	250.00
Dr. Louis C. Stein	100.00
Dr. Naaman Steinberg	750.00
Dr. Lawrence I. Stellar	200.00
Oscar Sterman	1,500.00
Dr. David Stern	100.00
St. Johnsbury Trucking Co.	100.00
Dr. Moses J. Stone	300.00
Mr. and Mrs. S. Robert Stone	130,000.00
In memory of Harry Strauss	4,555.00
James I. Strauss	500.00
Dr. Melvin I. Sturnick	100.00
Mr. and Mrs. Joseph Sutherland	10,000.00
Mr. and Mrs. Jacob Swartz	10,000.00
Dr. & Mrs. Robert H. Talkov	100.00
Dr. Aaron Thurman	200.00
Dr. Robert Ulin	150.00
Irving Usen	25,000.00
Dr. Ora H. Wagman	150.00
Dr. Jacob Wallace	200.00
Mr. and Mrs. Max Warren	1,500.00
David M. Watchmaker	1,000.00
Albert H. Wechsler	3,000.00
Joseph Weinberg	3,000.00
Dr. David Weintraub	150.00
Mrs. Manuel Weisbuch (in memory of Dr. Saul Berman)	5,000.00
Charles D. White	500.00
Dr. and Mrs. George White	100.00
Dr. Malvin F. White	250.00
Whiting Milk Company	5,000.00
Theresa E. and Nehemiah H. Whitman (by a group of friends in honor of their 20th Anniversary)	2,000.00
Dr. Charles F. Wilinsky	500.00
Windsor Furniture Shops, Inc.	500.00
Dr. and Mrs. Louis Wolff	500.00
Dr. Louis E. Wolfson	5,000.00
Estates of George & Gussie Wyner	130,000.00
Mr. and Mrs. Nathan Yamins	300,000.00
Mrs. William Zelinsky	100.00
Dr. Louis Zetzel	150.00
Mr. Jacob Ziskind	130,000.00
Jesse E. Zofnass	3,000.00
Dr. Jonathan Zonis	100.00
Anonymous:	
(1) In honor of Mr. and Mrs. Simon J. Helman	10,000.00
(3)	500.00
(1)	350.00

The above list represents contributions of $100 and over. In addition, many individuals have contributed sums in lesser amounts which are recorded permanently in the archives of the hospital. We are equally grateful and deeply indebted to all who have contributed in any way or in any amount to the Building Fund.

Contributions*

Morris Alper & Sons, Inc.	$ 250.00
American Cancer Society, Inc. for Medical Research	1,000.00
Estate of Solomon H. Ansell	500.00
Estate of Sarah Baskin	500.00
Beth Israel Hospital Junior Auxiliary	2,550.00
Beth Israel Hospital Nurses Alumnae Association—Endowed Bed Fund	250.00
Beth Israel Hospital Women's Auxiliary for Gardening	4,742.67
Beth Israel Hospital Women's Auxiliary for Life Saving Emergencies	5,000.00
Beth Israel Hospital Women's Auxiliary for Out-Patient Free Care	10,000.00
Beth Israel Hospital Women's Auxiliary for Refurnishing and Refurbishing the North Wing	55,303.72
Beth Israel Hospital Women's Auxiliary—Thrift Shop	5,000.00
Estate of Abraham Burtman	500.00
Estate of Hyman Caplan	200.00
Ciba Pharmaceutical Products, Inc.	2,700.00
Cinchona Instituut	3,500.00
Dr. Samuel Cline	100.00
Combined Jewish Appeal of Manchester, N. H.	250.00
Committee of the Permanent Charity	4,000.00
Myer Dana and Etta Dana Charity Foundation	208.00
Deed Club, Inc.	340.00
Jacob Fisher	395.00
Marion Fox	200.00
Mrs. Simon Friedman, In honor of Mr. David Watchmaker	100.00
Samuel Gold	100.00
Estate of Jennie Goldberg	100.00
Mr. Samuel L. Goldstein	200.00
Goodman & Goodman	100.00
Estate of Goldie D. Green	500.00
Ethel and Reuben Gryzmish	100.00
Mrs. Mortimer Gryzmish for Gardening	920.00
Ruth F. Gutman, In honor of Nathan H. Friedman	200.00
Abraham M. and Rachael B. Gutterman Foundation	297.69
Louis Herbert and Mary Herbert Charitable Trust	100.00
Godfrey M. Hyams Trust	15,000.00
Godfrey M. Hyams Trust for Medical Research	1,000.00
J. & J. Corrugated Paper Box Co. for Urologic Science	100.00
Jai Alai Charities, Inc., In memory of Mashie Berenson	100.00
Jewish Welfare Federation of New Bedford	225.00
Jewish Welfare Fund of Worcester	1,300.00
Lambert Pharmacal Company	3,600.00
Lederle Laboratories Division	1,000.00
Lincoln National Bank of Chelsea	100.00
Joseph M. Linsey, In memory of Mashie Berenson	100.00
Lowell United Jewish Appeal, Inc.	600.00
Dr. Samuel Lowis	300.00
M. & R. Laboratories	1,142.88
Manton—Gaulin Manufacturing Co., Inc.	564.17
Helen and Leo Mayer Research Fund	1,500.00
Charles E. Mead	100.00
Mead Johnson & Company	1,000.00
Estate of Josiah Odence	500.00
A. S. Persky	1,000.00
Playtex Park Research Institute	5,000.00
Jacob Reed	650.00
Estate of Mary E. Ring	500.00
G. D. Searle & Co.	5,000.00
Dorothy Sherin	105.00
George Sherman	17,000.00
Slosberg Fund for Research in Diabetes	52,000.00
Julian Smith Medical Research Fund	100.00
Mr. and Mrs. Eliot Snider	1,025.00
Estate of Ruey B. Stevens	500.00
S. Robert Stone	2,000.00
Waltham Watch Employees' Charitable Fund	250.00
Dr. Louis E. Wolfson	5,000.00

*100 and over

Beth Israel Hospital Association

RESOURCES, LIABILITIES, FUNDS AND SURPLUS
SEPTEMBER 30, 1953

Beth Israel Hospital Has:

Operating Cash for current needs		$ 243,468.59
Patients owe us after making allowance for uncollectible accounts		152,225.18
Due from others		114,663.39
Inventory of supplies in our stockroom		130,330.82
We have paid insurance premiums in advance, amounting to		4,773.52
Subscriptions Receivable:		
Associated Jewish Philanthropies, Inc.	$596,191.00	
Other	401,725.20	997,916.20
Funds:		
Sinking Fund		98,378.22
Endowment Fund and New Building Fund		4,608,456.65
Value of Hospital land, buildings and equipment		9,587,259.18
TOTAL		$15,937,471.75

Beth Israel Hospital Owes:

Current Expenses — Payable	$ 119,485.86
Salaries accrued on Sept. 30th, 1953	58,238.08
Collections for special nurses, anaesthetists, etc.	22,085.21
We owe for insurance, auditing, loans, interest and miscellaneous	135,031.27
Temporary Funds for Designated Purposes	203,215.15
TOTAL OWED BY BETH ISRAEL	$ 538,055.57

The Difference between what we have and owe is represented by:

Operating balance and surplus	$ 107,405.93
Pledges Receivable Reserve	997,916.20
Sinking Fund Reserve	98,378.22
Endowment and New Building Fund Reserve	4,608,456.65
Our equity in land, buildings and equipment	9,587,259.18
TOTAL	$15,937,471.75

SUMMARY OF THE FINANCIAL EXPERIENCE FOR THE FISCAL YEARS ENDED SEPTEMBER 30, 1953 AND 1952

Our Income Was:

	1953	1952
From patients hospitalized	$2,401,857.40	$2,105,618.03
Patients treated in the Out-Patient Department	87,288.79	69,220.05
Tuition fees from student nurses	3,850.00	4,200.00
Discounts taken on purchases	5,766.88	4,132.74
Associated Jewish Philanthropies, Inc.	573,750.56	627,162.25
Contributions restricted for Research	71,070.68	42,780.57
Women's Auxiliary	80,866.39	5,000.00
Junior Auxiliary	2,550.00	2,200.00
Commonwealth of Massachusetts Surplus Commodities	1,846.67	195.43
Transferred from Equipment Fund for Special Repairs		55,860.68
Contributions restricted for New Building	971,557.11	329,644.68
U. S. Government Allowance for Veterans	51.00	
Commonwealth of Massachusetts for Clinics	7,069.73	7,458.12
Net Income from Endowment Fund Investments	105,120.60	69,189.68
Contributions restricted to Social Service Activities	3,115.00	3,905.00
Miscellaneous Donations	23,078.21	10,715.28
TOTAL INCOME	$4,338,839.02	$3,337,282.51

Our Expenses Were:

Salaries and Wages	$1,931,983.06	$1,751,364.91
Food	279,780.48	265,894.60
Supplies and Expenses	900,512.58	824,129.24
Equipment	122,022.29	40,115.65
Cost of Caring for Patients	$3,234,298.41	$2,881,504.40
Research Program	104,655.27	100,322.71
Interest on Debentures	4,590.00	4,575.00
Miscellaneous Expense	23,738.23	21,235.72
Reserved for New Building Construction	971,557.11	329,644.68
TOTAL EXPENSES	$4,338,839.02	$3,337,282.51

COMPARATIVE COST AND INCOME ANALYSIS

	FISCAL YEAR 1953	FISCAL YEAR 1952
APPROX. COST PER PATIENT DAY	$ 26.38	$ 25.34
APPROX. COST PER WARD PATIENT DAY	25.58	24.52
APPROX. INCOME PER WARD PATIENT DAY	10.74	9.85
APPROX. COST PER CLINIC VISIT	6.18	5.39
APPROX. INCOME PER CLINIC VISIT	1.39	1.10
NUMBER OF WARD DAYS PAID FOR	14,589	13,446
NUMBER OF WARD DAYS FREE	20,157	20,056
NUMBER OF CLINIC VISITS PAID FOR	14,124	12,883
NUMBER OF CLINIC VISITS FREE	48,782	49,795
APPROX. COST OF FREE CARE WARD AND O.P.D.	816,700.85	760,175.37

Administrative Staff

EXECUTIVE DIRECTOR

†Charles F. Wilinsky, M.D., A.M.
Cecil G. Sheps, M.D., M.P.H.

ASSISTANT DIRECTORS

S. David Kaufman, C.P.A.
(Comptroller)

Sidney Liswood, M.B.A., M.P.H.

*Louette MacLeod, R.N.
(Director, Out-Patient Department)

*Nelson O. Lindley, B.A., M.S.

Richard Shedlovsky, B.S., M.H.A.

Norman S. Finer, M.A., M.S.
Administrative Assistant

William A. Markey, B.A., M.S.
Administrative Resident

HEADS OF DEPARTMENTS

Admitting Office	Natalie H. Nathan
Dietary	Lillian M. Reiner, B.S., M.A.
Housekeeping	June H. Malone
Laundry	†Perce A. McDiarmid
	Garnet H. Finley
Maintenance	Vincent Gardner, B.S.
Medical Library	Gertrude Goldstein, R.R.L.
Personnel	Priscilla Belcher, B.A.
Pharmacy	Joseph Seligman, Ph.G.
Purchasing	Vincent W. Godlesky, B.S.
Medical Records	Dorothy Richmond, R.R.L.
Social Service	Bess Schless Dana, B.A., M.A.
Volunteer Service	Phyllis Sugarman

NURSING DEPARTMENT AND SCHOOL OF NURSING

Director	Mary C. Gilmore, B.S., R.N.
Assistant Directors	Ethyl M. Adams, R.N.
	Bernice Carrington, B.S., M.A., R.N.
	Verena Edmunds, B.S., R.N.
Educational Director	*Jeannette K. Gilman, B.S., R.N.
	Helen LaVey, B.S., R.N.

MEDICAL EXECUTIVE COMMITTEE

Chairman Herrman L. Blumgart, M.D.
Secretary Benjamin Alexander, M.D.

David D. Berlin, M.D.	Charles G. Mixter, M.D.
Sidney Cohen, M.D.	George C. Prather, M.D.
Jacob Fine, M.D.	Harold H. Rosenfield, M.D.
Samuel Gargill, M.D.	Cecil G. Sheps, M.D.
Sydney S. Gellis, M.D.	Nathan Sidel, M.D.
Harry Linenthal, M.D.	Charles F. Wilinsky, M.D.

†Retired
*Resigned

The Medical Staff*

MEDICINE

PHYSICIAN-IN-CHIEF, EMERITUS
Harry Linenthal, M.D.

PHYSICIAN-IN-CHIEF AND DIRECTOR OF MEDICAL RESEARCH
Herrman L. Blumgart, M.D.

ASSOCIATE DIRECTOR OF MEDICAL SERVICE AND VISITING PHYSICIAN
Benjamin Alexander, M.D.

ASSOCIATE DIRECTOR OF MEDICAL RESEARCH AND VISITING PHYSICIAN
A. Stone Freedberg, M.D.

VISITING PHYSICIANS
Mark D. Altschule, M.D.
Benjamin M. Banks, M.D.
Samuel B. Beaser, M.D.
Sidney Cohen, M.D.
Harry A. Derow, M.D.
Samuel L. Gargill, M.D.
Mark F. Lesses, M.D.
Joseph E. F. Riseman, M.D.
Nathan Sidel, M.D.
Louis Wolff, M.D.
Louis Zetzel, M.D.
Paul M. Zoll, M.D.

ASSOCIATE VISITING PHYSICIANS
Maurice I. Abrams, M.D.
David Ayman, M.D.
Harry Blotner, M.D.
Harry B. Levine, M.D.
Hyman Naterman, M.D.
Herbert S. Saver, M.D.
Louis S. Silver, M.D.

ASSOCIATES IN MEDICINE
Robert Buka, Jr., M.D.
Joseph A. Dubins, M.D.
Albert C. England, Jr., M.D.
Archie Goldshine, M.D.
Robert Goldstein, M.D.
Milton W. Hamolsky, M.D.
Israel Kahalas, M.D.
George S. Kurland, M.D.
George Lepehne, M.D.
Leo V. Levins, M.D
Arthur Linenthal, M.D
Frederick Lowenthal, M.D.
Louis R. Paul, M.D.
George Pike, M.D
Freida Por, M.D.
Elliot Sagall, M.D.
Samuel Stearns, M.D.
Melvin Sturnick, M.D.
Robert Talkov, M.D.
Stanford Wessler, M.D.
Jonathan Zonis, M.D.

ASSISTANTS IN MEDICINE
George E. Altman, M.D.
Robert Barkin, M.D.
Morton S. Berk, M.D.
Samuel Boyer, M.D.
Elliott Bresnick, M.D.
Edward Budnitz, M.D.
Alvin M. Cahan, M.D.
Benjamin I. Cassin, M.D.
Samuel C. Cohen, M.D.
Jack D. Cohen, M.D.
Ernst Cohn, M.D.
Theodore Feldman, M.D.
John J. Goldsberry, M.D.
Jechiel A. Herschfus, M.D.
Harold Karlin, M.D.
Joseph D. Karras, M.D.
Manuel Kaufman, M.D.
Samuel J. Kowal, M.D.
Orrin Levin, M.D.
Leon Levinson, M.D.
Charles Liberman, M.D.
Joseph M. Miller, M.D.
Leo R. Milner, M.D.
Jonathan I. Morrison, M.D.
Martin M. Nothman, M.D.
David Oppenheim, M.D.
William B. Price, M.D.
Jonas Prochnick, M.D.
Everett Radovsky, M.D.
Maurice Rothman, M.D.
Karl Rothschild, M.D.
Leon Ryack, M.D.
Theodore Sack, M.D.
Irving Saffran, M.D.
John Schulman, Jr., M.D.
Lester A. Steinberg, M.D.
Maurice Shulman, M.D.
Lester Tobin, M.D.
Bertram M. Winer, M.D.
Leonard Wolsky, M.D.
Jacob H. Yules, M.D.
Norman Zamcheck, M.D.

CONSULTANTS IN HEMATOLOGY
Fred H. Allen, Jr., M.D.
Louis K. Diamond, M.D.

CONSULTANTS IN MEDICINE
Elliott P. Joslin, M.D.
Roger I. Lee, M.D.
Harry Linenthal, M.D.
Hyman Morrison, M.D.

CONSULTANTS TO SPECIAL CLINICS IN MEDICINE
Benjamin Alexander, M.D.
Abraham Colmes, M.D.
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